

**CORPORATE DELIVERY PLAN PROGRESS 4TH QUARTER 2020/21
(UNCOMPLETED ACTIONS ROLLED FORWARD FROM 2019/20)**

1. BACKGROUND AND FOREWORD

- 1.1** The Corporate Delivery Plan (CDP) incorporating Key Actions for 2019/20 was agreed at full Council on 16 May 2019 following a number of officer and member workshops.
- 1.2** This information sheet has been prepared to show progress made during the 4th Quarter 2020/21 for those actions which were not completed during 2019/20 due to the impacts of the coronavirus pandemic.
- 1.3** The postponement of the 2020 elections to May 2021 and the pandemic has led to a reassessment of priorities, which will develop into a longer term renewal strategy which will form the basis for a new Corporate Plan in 2021.
- 1.4** As reported previously, the majority of CDP actions have been completed, namely:
- New Health and Wellbeing plan and
 - Corporate Procurement Strategy in place
 - Continued provision of new housing
 - Sheltered housing refurbishment completions
 - Support for the Stratford Park parkrun
 - Development of a 2030 Strategy
 - Investment in a low carbon community fleet
 - The tenant repairs service has moved in-house
 - Introduced new TM Strategy with significant ethical screening
 - Housing Delivery Strategy Adopted
 - Made a (pre-Covid) decision on Stratford Park Contract
 - Legal Services moved into a partnership

2. PROGRESS ON THE KEY ACTIONS FOR 2019/20 ROLLED FORWARD TO 2020/21

- 2.1** Below, under each of the 5 Corporate Delivery Plan priorities, are the headlines of the progress made for each of the remaining CDP Key Actions during quarter 4 and since last reported to S&R Committee in February.

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ECONOMY: Help create a sustainable and vibrant economy that works for all

CDP1.1 Continue to allocate funds from the business rates pilot fund in line with the agreed principles: Supporting Local Businesses; Improving the Council's long-term financial position; Local Wealth Building; Supporting a Zero Carbon District; Reducing inequality.

- The Business Rates Pilot has been partially used for funding elements of the recovery work. This will continue as the new Corporate Plan is developed.

CDP1.3 Progress and deliver the redevelopment of Brimscombe Port by securing planning permission and being ready to seek a development partner.

- Planning permission for the infrastructure was received on the 24 March 2021. Strategy and Resources Committee gave approval to commence the procurement of a development partner on the 4 March 2021.

AFFORDABLE HOUSING: Provide affordable, energy efficient homes for our diverse and changing population

CDP2.5 Contribute to our identified local housing need, by building new council homes through:

- a) submitting planning applications for 56 units on 6 sites.**
- b) agreeing an approach to purchase more land.**

- All milestones set for 2020/21 have been achieved with the exception of Queens Drive which was due to be submitted to planning for 7 new homes. Due to legal issues around the access to the site it is currently not possible to move the site forward. This site forms part of the New Homes & Regeneration Programme and will be progressed as soon as the legal issues are resolved.

CDP2.8 Provide high quality, safe temporary accommodation for homeless single people and families within the district.

- This action has been paused to allow for a wider ranging review of temporary accommodation need and usage, including HRA properties and B&Bs.

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ENVIRONMENT: Help the community minimise its carbon footprint, adapt to the changing climate and continue to improve recycling rates

CDP3.11 Implement the revised Environment Strategy and develop an action plan with partners to incorporate our commitment to being a Carbon Neutral district by 2030 (CN2030).

- The 2030 Strategy and Master plan is now adopted by full council. This includes within its 75 commitments a number relating to the council's own estates and social housing energy programmes, in combination these constitute a Carbon Neutral master plan for the council. The remaining 75 commitments focus on what it takes to achieve a carbon neutral, resilient and ecologically diverse district where carbon neutral activity and progress is to be achieved in balance with ecological restoration, social justice and inclusion. Overall the Master Plan requires the ongoing development of a number of strategies and action plans (CN action plans being one, tree, food and economic strategies being other examples, but not a comprehensive list).

CDP3.12 Work with partners to implement the next phase of the cycling and walking strategy, focussing on routes between Dudbridge-Nailsworth; Dursley–Cam-Uley; Wotton-Kingswood-Charfield.

- Following requests from GCC for CIL funding, further match funding has been allocated from the cycling and walking budget to progress several routes as outlined in the route summaries below.
- **Dudbridge-Nailsworth:** Following allocation of £116k from CIL and £40k from the cycling and walking budget (total £156k) works to Newman Henders bridge have been completed. Further track improvement works to be completed from this allocation are under way or due to commence during Q1 2021.
- **Dursley-Cam-Uley:** Sections of track requiring highways design work have been agreed. This is to be funded through £25k from CIL and £25k from the cycling and walking budget (total £50k). Work has commenced which should be completed Q1 2021, with any remaining funding going towards implementation. Formal public consultation on work to footpath CDU14 to make it suitable for cycling and re-designate it is yet to commence. The £50k allocated from the cycling and walking budget to complete these works remains in place.
- **Cainscross segregated cycleway:** Following an allocation of £25k from CIL and £25k from the cycling and walking budget (total £50k) for the upgrading of 1.25km of existing advisory cycle lanes to provide light

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segregation between Lansdown and Cainscross Roundabout, work has yet to commence with an estimated start of Q2 2021.

- **Frampton Cycle Path:** Detailed design work is yet to commence following an allocation of £10k from CIL and £10k from the cycling and walking budget (total £20k) to implement a safe link from the canal to the village in association with the completion of the canal restoration work.
- **Wotton-Kingswood-Charfield:** Sustrans are nearing completion of the design phase for this project. SDC has committed a further £10k on top of £8k already allocated to complete this work.
- **Stroud-Chalford:** Meetings with the local parishes leading this project are due to be held to coordinate this route with the proposed redevelopment of Brimscombe Port. Stroud Local Cycling and Walking Infrastructure Plan (LCWIP) A draft Stroud LCWIP produced by GCC focusing on Stroud town centre, Stonehouse, and with links to Nailsworth, Chalford, and Hardwicke via Standish is to be presented to Environment Committee in June 2021 with a view to adopting the plan as a focus for future cycling and walking infrastructure investment. Further LCWIPs for Cam and Dursley and Wotton are to be produced through 2021/22.

CDP3.14 In Partnership with Stroud Town Council and Friends of the Lido submit a bid to National Lottery Heritage Fund for additional funding to refurbish Stratford Park Lido.

- Volunteer-run community group The Friends of Stratford Park Lido have been working with the Council and operator Everyone Active to ensure the outdoor pool has had a refresh and is Covid-secure before being able to open again on Saturday, May 29. Once bids become open and outcomes of Leisure review are released the Council and the friends will pursue best course of action available.

HEALTH AND WELL BEING: Promote the health and well-being of our communities and work with others to deliver the public health agenda

CDP4.18 Agree a long term investment and management plan for Stratford Park with partners and contractors

- The consultants and a project lead have been appointed (Max Associates and Angela Gillingham). Angela has been appointed project lead and Mike Hammond as project sponsor. Keith Gerrard has a strategic oversight of the project and its progression. A plan for the project has been laid out and regular meetings are being held. Regular updates are being given to the Chair of CS&L.

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DELIVERY: Provide value for money to our taxpayers and high quality services to our customers

CDP5.21 Create a strategic approach to building more effective partnerships with parish and town councils.

- The Council has been working with Town and Parish Councils throughout the pandemic. This has included market town forums and including parish clerks in the regular Covid updates. There is no a need to rethink these relationships on a strategic basis, but a review of the interaction with Town and Parish Councils is on the work programme for the Corporate Policy and Governance Team in 2021.

CDP5.22 Adopt a clear vision and digital strategy which is fit for purpose to deliver good quality, convenient and efficient services for staff, residents and local businesses.

- The Fit for the Future programme has been launched covering four work streams: Service redesign; Community Access; People & Organisational Development; Technology & Digital. Each of these work streams has its own pages on The Hub, which are regularly updated to keep staff and Members informed and involved with the Council's modernisation journey.

CDP5.23 Explore the opportunities for income generation to help achieve financial self-sufficiency.

- The Council has continued to manage the impact of the pandemic and remains financially stable in the medium term. Developing further opportunities for income generation remain a priority.

2.2 In summary, progress on these key projects has continued despite the impact of the coronavirus pandemic. After the election of May 2021 a process for agreeing a new Corporate Plan is well underway, as discussion with the Alliance Leadership about how the plan will be produced in 2021 takes place. It is clear that the work of the recovery board will form the basis for many of the organisation's key ongoing activities.

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